



City of  
Kalgoorlie  
Boulder

# **MINUTES**

of the

**ALL PURPOSE COMMITTEE MEETING**

**Held at 6:30PM**

on

**15 JULY, 2019**

in the

**Councillor's Conference Room**

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**1 DECLARATION OF OPENING/ANNOUNCEMENT OF VISITORS**

The Chairman declared the meeting open at 6:33pm welcoming those present.

**2 RECORD OF ATTENDANCE/APOLOGIES/LEAVE OF ABSENCE (PREVIOUSLY APPROVED)**

**IN ATTENDANCE:**

Mayor John Bowler  
Cr Laurie Ayers  
Cr Mandy Reidy  
Cr Gary Brown  
Cr Suzie Williams  
Cr Glenn Wilson  
Cr Pam O'Donnell  
Cr Nardia Turner  
Cr Linden Brownley

*Arrived 7:16pm*

**MEMBERS OF STAFF:**

Mr John Walker	Chief Executive Officer
Mr Stuart Devenish	General Manager Infrastructure & Environment
Ms Holly Phillips	General Manager City Living
Ms Karen Theaker	Governance Officer

**VISITORS:**

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**PRESS:**

0

**APOLOGIES – ELECTED MEMBERS:**

Cr Lisa Malicky

**APOLOGIES – MEMBERS OF STAFF:**

Ms Ivana Castle                      Chief Financial Officer

**LEAVE OF ABSENCE:**

Cr Allan Pental  
Cr Natalie Coxon

### **3 PETITIONS/DEPUTATIONS/PRESENTATIONS**

#### **3.1 Kalgoorlie Desert Race 2019**

Ben Broader, Vice President of the Kalgoorlie Desert Race Committee, provided an overview of the 2019 Kalgoorlie Desert Race which included race development planning that is underway with the Confederation of Australian Motor Sport (CAMS).

### **4 DECLARATIONS OF MEMBERS' AND OFFICERS' INTEREST**

#### **4.1 INTEREST AFFECTING IMPARTIALITY CITY OF KALGOORLIE-BOULDER CODE OF CONDUCT**

Nil.

#### **4.2 FINANCIAL INTEREST LOCAL GOVERNMENT ACT SECTION 5.60A**

Nil.

#### **4.3 PROXIMITY INTEREST LOCAL GOVERNMENT ACT SECTION 5.60B**

Nil.

### **5 CONFIRMATION OF MINUTES**

#### **COMMITTEE RESOLUTION**

**MOVED BY: CR GARY BROWN**  
**SECONDED BY: CR LAURIE AYERS**

#### **[Minutes of All Purpose Committee Meeting held on 20 May 2019](#)**

That the minutes of the All Purpose Committee meeting held on 20 May 2019 be confirmed as a true record of that meeting.

**CARRIED**  
**(8/0)**

### **6 URGENT BUSINESS APPROVED BY THE PERSON PRESIDING OR BY DECISION**

Nil.

### **7 MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN**

Nil.

## 8 REPORTS OF OFFICERS

### 8.1 CHIEF EXECUTIVE OFFICER

#### 8.1.1 DEVELOP PLAN TO FIGHT FIFO

<b>Responsible Officer:</b>	<b>John Walker Chief Executive Officer</b>
<b>Author:</b>	<b>John Walker Chief Executive Officer</b>
<b>Disclosure of Interest:</b>	<b>Nil</b>

#### VOTING REQUIREMENTS

Simple

#### OFFICER RECOMMENDATION

That Council consider further plans and actions to address the negative effects of FIFO on the City of Kalgoorlie-Boulder.

#### COMMITTEE RESOLUTION

**MOVED BY: CR SUZIE WILLIAMS**  
**SECONDED BY: CR NARDIA TURNER**

That Council:

1. Note the lack of flow on benefits to the community of Kalgoorlie-Boulder from current mining operations and the diminishing support of mining companies to our community.
2. Continue its strong opposition to the growth in the FIFO workforce in our region; in particular the tactics of mining companies and their contractors to ignore the benefits of a residential workforce and in many cases encourage local residents to relocate outside of Kalgoorlie-Boulder to maintain work.
3. Agree to commission appropriate external research into all aspects of the effects of FIFO on the community of Kalgoorlie-Boulder and the health, mental health and social wellbeing of FIFO workers.
4. Continue to develop strategies and plans to combat the negative effects of FIFO workforces and to ensure Kalgoorlie-Boulder receives greater benefits from the economic activity occurring in its region.

**CARRIED  
(9/0)**

#### EXECUTIVE SUMMARY

Council, at its strategic retreat, accepted the challenge under the Public Policy section to "Develop Plans to Fight FIFO". Cr Ayers has raised the issue again for discussion with a view to creating actions.

Council has recently lodged a submission to the Productivity Commission review on

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FBT and Remote Area Tax, and has regularly raised the detrimental effect that FIFO is having on our City.

It is clear however, that Kalgoorlie's issues are applicable to only us in WA. Our position is unique and therefore needs a new way of thinking.

### **COMMUNITY STRATEGIC PLAN LINKS**

This report links to the Strategic Community Plan through the Community's Guiding Principles to be a strong and vibrant community that plans for a diversified future.

### **BUDGET IMPLICATIONS**

There are no financial implications resulting from the recommendations of this report.

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## **REPORT**

The issues surrounding FIFO and the effects it is having on our City during a time when the economy is thriving and the City is not have been canvassed widely. The reality however is that we are losing the battle at this time and that no other WA regional City is as affected as we are. The non-resource cities are supplying labour to those resource areas that depend on FIFO. The resource cities in the North West are being inundated with both resource projects and requests for labour camps. Rio Tinto has embarked on a PR campaign pointing out the enormous benefits to regional towns and cities through its FIFO programs. The state government is not responding to the issue with any legislation or plan (with the exception of some action on mental health).

Council at its retreat recognised the problem and agreed to develop plans. Cr Ayers has suggested we look at other areas such as manipulation of the employer/employee cost base and packaging incentives.

The matter is listed for consideration, ideas and planning.

### **STATUTORY IMPLICATIONS**

There are no statutory implications resulting from the recommendations of this report.

### **POLICY IMPLICATIONS**

There are no policy implications resulting from the recommendations of this report.

### **COMMUNITY ENGAGEMENT CONSULTATION**

No community consultation was considered necessary in relation to the recommendations of the report.

## 8.2 GENERAL MANAGER – CITY LIVING

### 8.1.1 REVIEW OF COMMUNITY EXPENDITURE

<b>Responsible Officer:</b>	<b>Holly Phillips General Manager City Living</b>
<b>Author:</b>	<b>Holly Phillips General Manager City Living</b>
<b>Disclosure of Interest:</b>	<b>Nil</b>

#### VOTING REQUIREMENTS

Simple

#### OFFICER RECOMMENDATION

That the Committee conducts a detailed review of strategy and areas of community expenditure giving consideration to the areas, method and quantum of expenditure outlined in the report and associated attachment.

#### COMMITTEE RESOLUTION

**MOVED BY: CR PAM O'DONNELL**  
**SECONDED BY: CR SUZIE WILLIAMS**

That Council:

1. Agree to a review of strategy and policies on Community Expenditure being conducted and completed by March 2020.
2. Seek information, policies and procedures from RCAWA and other relevant Councils to assist in formatting new policies and guidelines for community expenditure.
3. Invite individual submissions and suggestions from Councillors on the issue by 31 January 2020.
4. Review its events calendar and expenditure to ensure it is relevant to the current needs of the community.

**CARRIED  
(9/0)**

#### EXECUTIVE SUMMARY

On 13 May 2019 Council, upon recommendation from the All Purpose Committee, resolved for the All Purpose Committee to conduct a detailed review of strategy and areas of community expenditure at a dedicated meeting.

The intent of the review is to consider the City's ongoing approach in making payments to the community and whether current practices represent the best and most effective way to expend money.

#### COMMUNITY STRATEGIC PLAN LINKS

This report links to the Strategic Community Plan through the Community's Guiding Principles to be a strong and vibrant community that plans for a diversified future.

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## BUDGET IMPLICATIONS

There are no financial implications resulting from the recommendations of the report, albeit the purpose of the report is to review the extent of community expenditure.

Council has retained the same quantum of funds for community-based expenditure in the 2019/20 budget as it had for 2018/19.

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## REPORT

*\*\*Report of All Purpose Committee Meeting 15 April 2019\*\**

As part of its municipal deliberations, Council allocates annual expenditure to community activities.

Allocations are made either through the adoption of the annual budget or as opportunities materialise during the course of the year, under the delegated authority of Council or the Chief Executive Officer.

The City's traditional finance practises however focus on program-based allocations within the budget structure rather than an assessment of cumulative impact of expenditure across different functions of the organisation.

Further, many historical commitments are being 'rolled-over' year to year and accepted as ongoing activities without regular review or holistic impact evaluation.

It has become increasingly difficult to answer the question 'How much do we spend on community activities?'

### Scope of the Review

As a step towards understanding the extent of expenditure, a desktop review was undertaken by officers in April 2019 of the following areas:

- Sponsorships;
- Memorandums of Understanding;
- Community Assistance Scheme;
- Event and Partnership Expenses; and
- Other.

### Out of Scope

There are many areas which still require detailed analysis to assess the full extent of expenditure which fell outside the scope of the initial review:

- Wages;
  - Labour overheads;
  - Administration costs;
  - Capital expenditure;
  - Income sources;
  - In-kind expenditure;
  - Core service delivery/operations;
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- Goldfields Arts Centre programs;
- General maintenance activities; and
- Grant schemes such as the Heritage and Kidsport programs.

### Description of Areas Considered

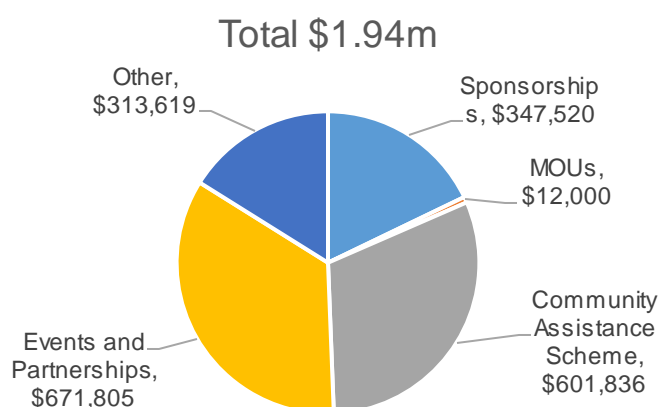
For the purpose of the report, expenses were collated and categorised under the following areas:

- Sponsorships – event sponsorship, sporting and community donations, economic development sponsorships, charity golf days.
- Memorandums of Understanding – commitments covered by agreements with community groups.
- Community Assistance Scheme – the City’s annual, community and outstanding individual grants programs.
- Event and Partnerships – events, partnerships and initiatives coordinated by the Arts and Cultural Development and Healthy Communities Teams.
- Other – all other special contributions, subsidies and fee waivers.

### Total Expenditure

Sponsorships	\$347,520
MOUs	\$12,000
Community Assistance Scheme	\$601,836
Events and Partnerships	\$671,805
Other	\$313,619
<b>Total</b>	<b>\$1,946,780</b>

**Figure 1.1 Expenditure by Area**



Detail on the expenditure relating to each area is outlined in the attachment to this report.

### **Matters for Discussion**

There are many factors which warrant discussion on the extent of the City's current expenditure such as:

- Future influence of the City's new Strategic Community Plan on decision making and resource allocation;
- Expectations of existing grants and sponsorship recipients for funding continuance;
- Suitability of current delegations for discretionary contributions;
- Community expectations for 'value for money' expenditure;
- Realignment of expenditure to strategic objectives in the areas of liveability and economic diversification;
- Outdated and resource-intensive events and grants programs; and
- Lack of best case monitoring and evaluation of holistic expenditure.

### **STATUTORY IMPLICATIONS**

There are no statutory implications resulting from the recommendations of this report.

### **POLICY IMPLICATIONS**

There are no policy implications resulting from the recommendations of this report.

### **COMMUNITY ENGAGEMENT CONSULTATION**

No community consultation was considered necessary in relation to the recommendations of the report.

### **ATTACHMENTS**

Community Expenditure Profile 

**9 CONFIDENTIAL ITEMS**

Nil.

**10 DATE OF NEXT MEETING**

The next All Purpose Committee Meeting will be on Monday 19 August 2019.

**11 CLOSURE**

There being no further business, the Chairman, Mayor John Bowler, thanked those present for their attendance and declared the meeting closed at 8:12pm.