



**City of
Kalgoorlie
Boulder**

AGENDA

for the

ALL PURPOSE COMMITTEE MEETING

commencing at 6:30PM

on

15 JULY, 2019

at the

Councillor's Conference Room

12 July 2019



NOTICE OF MEETING

An All Purpose Committee meeting of the City of Kalgoorlie-Boulder will be held in the **Councillor's Conference Room** on **Monday, 15 July 2019** commencing at **6:30pm**.

Regards

A handwritten signature in black ink, appearing to read "John Walker", written over a horizontal line.

JOHN WALKER
Chief Executive Officer

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- 1 DECLARATION OF OPENING/ANNOUNCEMENT OF VISITORS**
- 2 RECORD OF ATTENDANCE/APOLOGIES/LEAVE OF ABSENCE (PREVIOUSLY APPROVED)**

IN ATTENDANCE:

MEMBERS OF STAFF:

VISITORS:

PRESS:

APOLOGIES – ELECTED MEMBERS:

APOLOGIES – MEMBERS OF STAFF:

LEAVE OF ABSENCE:

Cr Allan Pental
Cr Natalie Coxon

3 PETITIONS/DEPUTATIONS/PRESENTATIONS

3.1 Kalgoorlie Desert Race 2019

Ben Broader, Vice President of the Kalgoorlie Desert Race Committee, will provide an overview of the 2019 Kalgoorlie Desert Race including race development planning that is underway with the Confederation of Australian Motor Sport (CAMS).

4 DECLARATIONS OF MEMBERS' AND OFFICERS' INTEREST

4.1 INTEREST AFFECTING IMPARTIALITY CITY OF KALGOORLIE–BOULDER CODE OF CONDUCT

4.2 FINANCIAL INTEREST LOCAL GOVERNMENT ACT SECTION 5.60A

4.3 PROXIMITY INTEREST LOCAL GOVERNMENT ACT SECTION 5.60B

5 CONFIRMATION OF MINUTES

[Minutes of All Purpose Committee Meeting held on 20 May 2019](#)

That the minutes of the **All Purpose Committee** meeting held on 20 May 2019 be confirmed as a true record of that meeting.

**6 URGENT BUSINESS APPROVED BY THE PERSON
PRESIDING OR BY DECISION**

7 MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

Nil.

8 REPORTS OF OFFICERS

8.1 GENERAL MANAGER – CITY LIVING

8.1.1 REVIEW OF COMMUNITY EXPENDITURE

Responsible Officer:	Holly Phillips General Manager City Living
Author:	Holly Phillips General Manager City Living
Disclosure of Interest:	Nil

VOTING REQUIREMENTS

Simple

OFFICER RECOMMENDATION

That the Committee conducts a detailed review of strategy and areas of community expenditure giving consideration to the areas, method and quantum of expenditure outlined in the report and associated attachment.

EXECUTIVE SUMMARY

On 13 May 2019 Council, upon recommendation from the All Purpose Committee, resolved for the All Purpose Committee to conduct a detailed review of strategy and areas of community expenditure at a dedicated meeting.

The intent of the review is to consider the City's ongoing approach in making payments to the community and whether current practices represent the best and most effective way to expend money.

COMMUNITY STRATEGIC PLAN LINKS

This report links to the Strategic Community Plan through the Community's Guiding Principles to be a strong and vibrant community that plans for a diversified future.

BUDGET IMPLICATIONS

There are no financial implications resulting from the recommendations of the report, albeit the purpose of the report is to review the extent of community expenditure.

Council has retained the same quantum of funds for community-based expenditure in the 2019/20 budget as it had for 2018/19.

REPORT

Report of All Purpose Committee Meeting 15 April 2019

As part of its municipal deliberations, Council allocates annual expenditure to community activities.

Allocations are made either through the adoption of the annual budget or as opportunities materialise during the course of the year, under the delegated authority of Council or the Chief Executive Officer.

The City's traditional finance practises however focus on program-based allocations within the budget structure rather than an assessment of cumulative impact of expenditure across different functions of the organisation.

Further, many historical commitments are being 'rolled-over' year to year and accepted as ongoing activities without regular review or holistic impact evaluation.

It has become increasingly difficult to answer the question 'How much do we spend on community activities?'

Scope of the Review

As a step towards understanding the extent of expenditure, a desktop review was undertaken by officers in April 2019 of the following areas:

- Sponsorships;
- Memorandums of Understanding;
- Community Assistance Scheme;
- Event and Partnership Expenses; and
- Other.

Out of Scope

There are many areas which still require detailed analysis to assess the full extent of expenditure which fell outside the scope of the initial review:

- Wages;
- Labour overheads;
- Administration costs;
- Capital expenditure;
- Income sources;
- In-kind expenditure;
- Core service delivery/operations;
- Goldfields Arts Centre programs;
- General maintenance activities; and
- Grant schemes such as the Heritage and Kidsport programs.

Description of Areas Considered

For the purpose of the report, expenses were collated and categorised under the following areas:

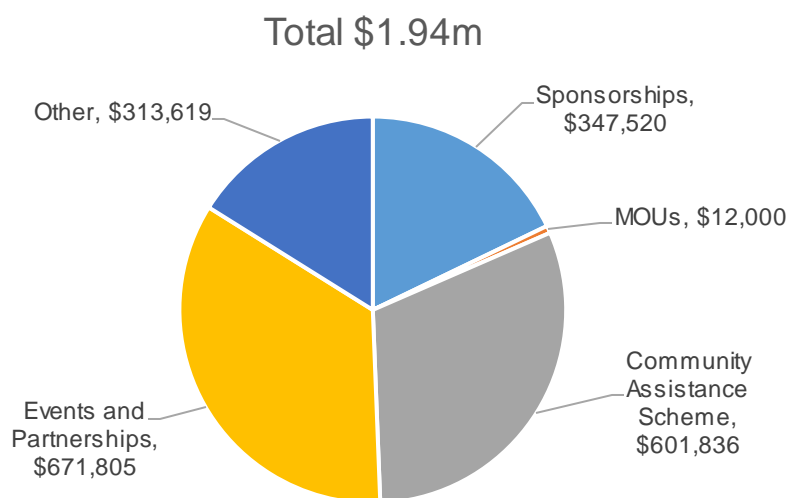
- Sponsorships – event sponsorship, sporting and community donations, economic development sponsorships, charity golf days.
- Memorandums of Understanding – commitments covered by agreements with community groups.

- Community Assistance Scheme – the City’s annual, community and outstanding individual grants programs.
- Event and Partnerships – events, partnerships and initiatives coordinated by the Arts and Cultural Development and Healthy Communities Teams.
- Other – all other special contributions, subsidies and fee waivers.

Total Expenditure

Sponsorships	\$347,520
MOUs	\$12,000
Community Assistance Scheme	\$601,836
Events and Partnerships	\$671,805
Other	\$313,619
Total	\$1,946,780

Figure 1.1 Expenditure by Area



Detail on the expenditure relating to each area is outlined in the attachment to this report.

Matters for Discussion

There are many factors which warrant discussion on the extent of the City’s current expenditure such as:

- Future influence of the City’s new Strategic Community Plan on decision making and resource allocation;
- Expectations of existing grants and sponsorship recipients for funding continuance;

- Suitability of current delegations for discretionary contributions;
- Community expectations for 'value for money' expenditure;
- Realignment of expenditure to strategic objectives in the areas of liveability and economic diversification;
- Outdated and resource-intensive events and grants programs; and
- Lack of best case monitoring and evaluation of holistic expenditure.

STATUTORY IMPLICATIONS

There are no statutory implications resulting from the recommendations of this report.

POLICY IMPLICATIONS

There are no policy implications resulting from the recommendations of this report.

COMMUNITY ENGAGEMENT CONSULTATION

No community consultation was considered necessary in relation to the recommendations of the report.

ATTACHMENTS

Community Expenditure Profile 

9 CONFIDENTIAL ITEMS

Nil.

10 DATE OF NEXT MEETING

The next All Purpose Committee Meeting will be on Monday 19 August 2019.

11 CLOSURE